

Summary of 2021 SIHI critical analysis and evaluation recommendations and SIHI Secretariat and TDR's responses and actions

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Recommendations	Actions
Strategic level	
Re-examine a strategic plan to ensure all contributing and implementing partners are aligned on the mission, vision and objectives of SIHI. The strength of the network and embedding social innovation at all levels is dependent upon strong collaborations and consensus. Incorporate annual targets for SIHI network which would create a system of accountability for the country hubs and result in measurable progress.	Following the growth of the SIHI network, the establishment of the SIHI Secretariat, and the SIHI evaluation exercise, the strategic plan will be reviewed in 2022 under the leadership of the SIHI Secretariat and in consultation with all hubs and partners. Biennium targets set for TDR governance to monitor SIHI progress will also be reviewed. This will allow the SIHI Network through the SIHI Secretariat to establish its own system to monitor progress of the work of the network and demonstrate impact.
Lead by example and continue embedding social innovation approaches within existing member organizations. This type of step towards universal health coverage could have innumerable positive knock-on effects at a global-level.	The SIHI Secretariat will assist SIHI hubs in continuing to work towards embedding and institutionalizing social innovation within their respective organizations and governments. Institutionalization of social innovation is an important focus for SIHI to enhance effective dissemination and hubs' sustainability.
Explore how best to propagate regional knowledge whereby sharing of best practices and lessons learned can be communicated to other country hubs that share commonalities based on their context. The specific differences seen across localities can be targeted and better optimized so that exemplary implementation practices can be exchanged. Considerations of annual regional events, context-specific research studies or formation of regional-hubs.	The SIHI Secretariat will assist SIHI hubs to disseminate knowledge within their regions through the SIHI hubs. For example, the SIHI Latin America and the Caribbean hub, organizes regional events where lessons learnt are shared. A regional African conference will also take place in 2022 to share and learn practices. These provide an opportunity to coordinate SIHI hubs, partners, and social innovators within and outside the region to participate in knowledge-sharing. It

	will also inform strategic discussions to explore opportunities to best synergize efforts across the network and enhance current approaches for sharing and learning. Research conducted by SIHI hubs and partners shall also be guided to aid production of new knowledge necessary to advance social innovation in health (e.g. case study research on social innovations)
Increase global cross-hub collaboration and capacity building – sharing and learning best practices and key insights. Potential to develop exchange program on social innovation in health.	The SIHI Secretariat has started catalyzing cross-hub collaborations including capacity building, sharing and learning activities. A new SIHI fellowship programme is being developed to enhance the skills of SIHI young leaders through exchange programmes and other training opportunities.
Intensify partnership building activities with philanthropies and private sector. Encourage partnership mapping between individual country hubs and private sector organizations. Focus on the fundamental role of cross-sector dynamics for scalability and sustainability.	The identification of new and innovative partnerships across the various sectors is at the core of 2022-2025 plans. Current partnerships will also be examined to identify points for further collaboration.
Country-level	
Increase the focus on engaging community stakeholders (end-users) and local innovators as research partners to monitor and evaluate their own health solutions. Community-based participatory research is integral to establishing the health impact of social innovations and to the continued sustainability of interventions.	Research on community engagement self-monitoring is now on-going in the Philippines and will include new countries in 2022 . A new programme “innovative financing and impact measurement” is being developed to engage the SIHI hubs to support social innovators to (i) measure their impact through research, (ii) communicate the value of their project, (iii) crowdfund and (iv) liaise with potential donors. Community engagement is critical in order to reach universal health coverage. Various new research projects on community engagement have been recently launched. Others will follow.
Continue engagement with ministries and key policy stakeholders to demonstrate the value of social innovation solutions for healthcare delivery; and create systems-level changes of institutionalizing the approach into national health agendas. This will help ensure sustainability and scalability of appropriate solutions.	Engagement with ministries, key policy makers and other stakeholders have been at centre of the institutionalization approach. Various countries have started developing their own programmes. Efforts will continue to sustain those and engage new countries.

Test and assess the Social Innovation in Health Monitoring and Evaluation Framework to evaluate its effectiveness as a research tool. Review and revise accordingly to ensure metrics correspond to experiences of innovators and associated health impact.	The new “Innovative financing and impact measurement” programme will use the SIHI M&E framework which will be tested by the SIHI hubs. The framework will be revised taking into account lessons learnt.
Develop core competencies framework in social innovation – the knowledge, skills and attributes needed for people within an organization which could inform appropriate capacity building activities.	Social innovation core competencies will be developed as part of the new fellowship programme being established.
Encourage usage of different rigorous research methods to evaluate success of social innovation healthcare delivery solutions – to broaden the research evidence and enable flexibility for innovators to use most appropriate research.	Innovators and researchers will be encouraged to measure impact through various rigorous research methods such as, but not limited to, the SIHI M&E framework.
Seek different avenues of funding, external from TDR, for scalability and sustainability of independent country hubs	Major efforts are being conducted and initiated at local, national, and global levels to raise additional funds for SIHI. Diversity of funds and self-reliance are at the core of SIHI network sustainability.