TDR Financial update and Programme performance overview

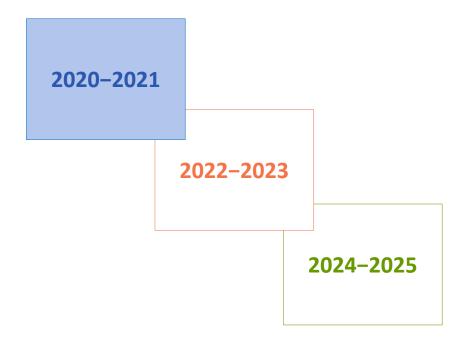
Michael Mihut
Unit Head, Programme Innovation and Management

45th Meeting of the TDR Joint Coordinating Board (JCB45)





OUTLINE

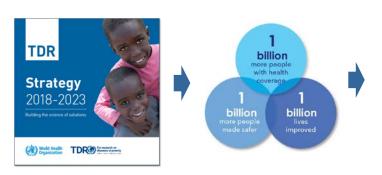


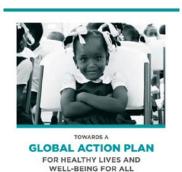
Related documents

- TDR Results Report 2021
- Risk Management Report 2021
- TDR certified financial report 2021
- TDR financial management report 2020–2021 and outlook 2022–2025



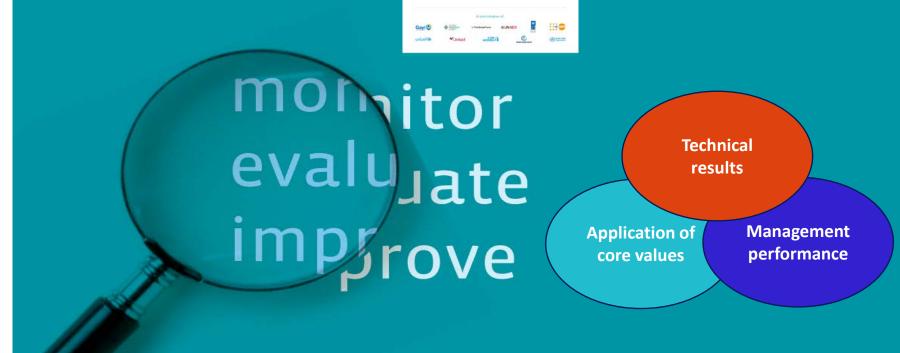
TDR PERFORMANCE FRAMEWORK 2018–2023







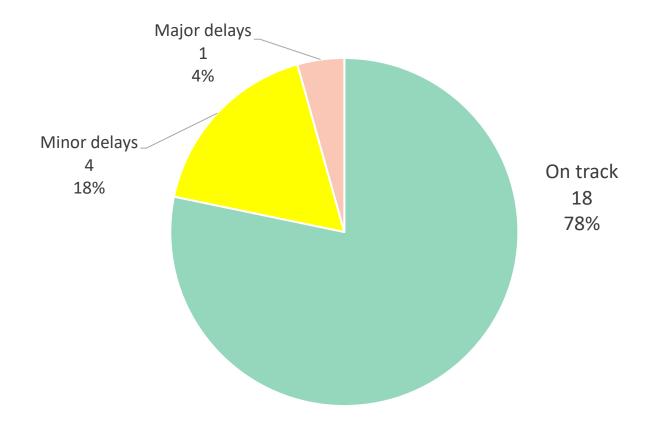






PROGRESS STATUS OF TDR EXPECTED RESULTS 2021

Progress and achievement of 23 expected results





2021 OUTCOMES

Key performance indicators	Baseline	Target	Progress
	(2017)	(2023)	(contribution 2021)
Number and evidence when innovative knowledge or new/improved solutions/tools developed with TDR support are applied in disease endemic countries	0	100	84 (+1)

• The Wits School of Public Health initiated a new degree programme in 2021 – a Bachelor of Health Sciences Honours in Public Health. This is a one-year, full-time programme for students wanting to pursue postgraduate studies in public health. The Gender-based analysis of infectious diseases and climate change course is one of the courses students can take as part of the new programme. The first cohort of the Honours programme was enrolled in January 2021, with students undertaking the course in April–May 2021. While the original course included concepts and references with a binary gender identity categorization, the University of Witwatersrand, in collaboration with TDR, is developing an additional module to introduce and sensitize students to a broader spectrum of gender identities.

Key performance indicators	Baseline	Target	Progress
	(2017)	(2023)	(contribution 2021)
2. Number and evidence when tools and reports are used to inform policy and/or practice of global/regional stakeholders or major funding agencies	0	20	19 (+2)

- A new mechanism for funders to jointly review their investments in research capacity strengthening in low- and middle-income countries (LMICs) and to enhance coordination has been developed through ESSENCE.
- "Your Digital Mentor" podcast was a finalist from a TDR Global crowdsourcing open call. The purpose of the podcast is to enhance mentorship, focusing on people in LMICs. The podcast now has over 5000 listeners in 93 countries. According to media analytics, it is now ranked in the top 5% most popular out of 2.5 million podcasts globally. Funds have been pledged from a major grant funding institution to complete a third season in 2021–2022.

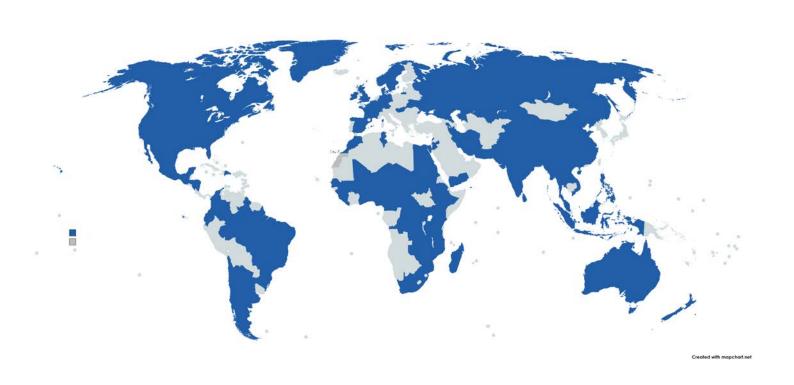


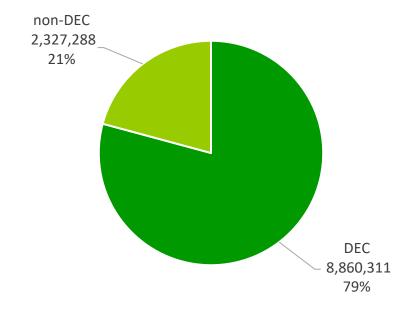
APPLICATION OF CORE VALUES: DEC LEADERSHIP 2021

Key performance indicators	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Target
Contracts awarded (US\$)	70% (\$2.8 / \$4.1m)	75% (\$3.7 / \$4.9m)	70% (\$5.4 / 7.7m)	78% (\$13.5 / \$17.3m)	82% (\$9.1 / \$11.1m)	74% (\$9.4 / \$12.6m)	83% (\$6.4 / \$7.7m)	74% (\$9.1 / \$12.2m)	71% (\$6.4 / \$9m)	79% (\$8.9 / \$11.2m)	75%
TDR committee members	59%	69%	71%	71%	72%	78%	68%	70%	70%	64%	60%
Publications (1st author)	65%	68%	67%	63%	73%	73%	73%	85%	81%	77%	67%
Publications (last author)						56%	60%	63%	68%	60%	67%
Publications (corresponding author)								83%	78%	79%	67%



2021 GRANT/CONTRACT FUNDING DISTRIBUTION (US\$)



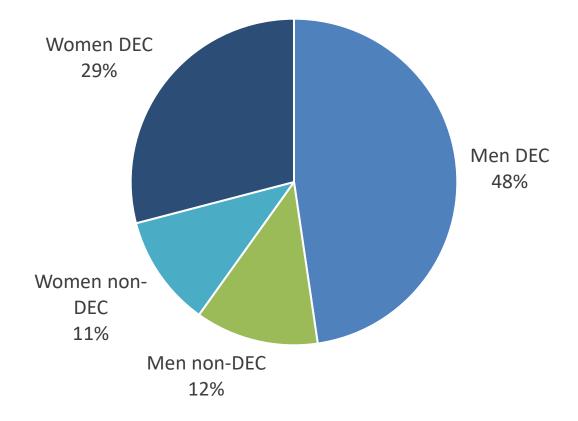


Countries where individuals or institutions received grants or contracts in 2021



2021 TDR-SUPPORTED PUBLICATIONS FIRST AUTHOR DISTRIBUTION

Total number of 2021 publications: **176**



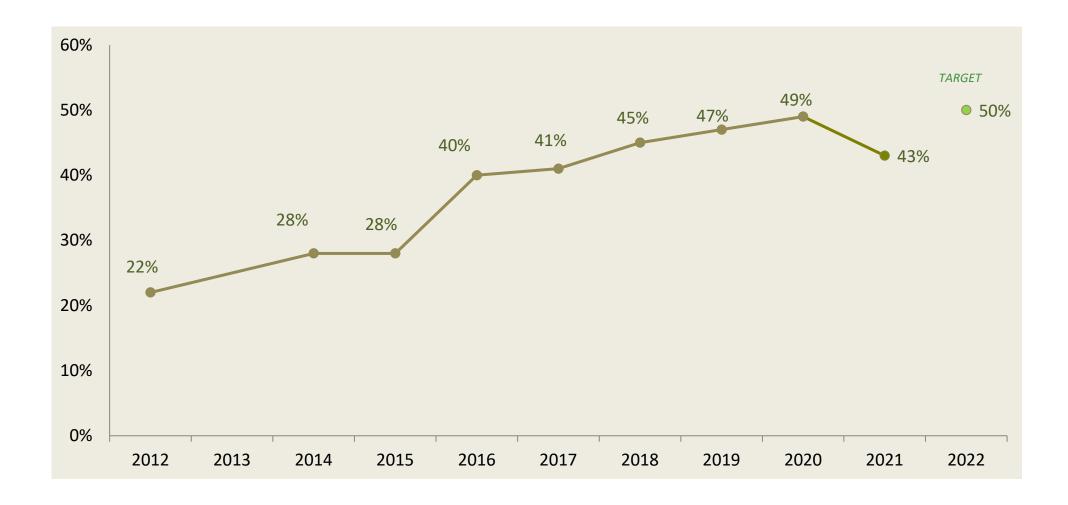


APPLICATION OF CORE VALUES: ENHANCING EQUITY

Key performance indicators	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	Target
Contracts awarded (\$) to women	22% (\$)		28% (\$)	28% (\$)	40% (\$)	29% (\$)	45% (\$)	47% (\$)	49% (\$)	43%	50%
Committee members women	28%	42%	43%	53%	54%	50%	57%	57%	60%	62%	50%
Publications – women first author		41%	47%	39%	39%	38%	44%	43%	45%	40%	50%
Publications – women last author						24%	28%	28%	30%	29%	50%
Publications – women corresponding author								42%	41%	35%	50%
Publications open access	66%	50%	88%	75%	80%	88%	81%	93%	93%	95%	100%

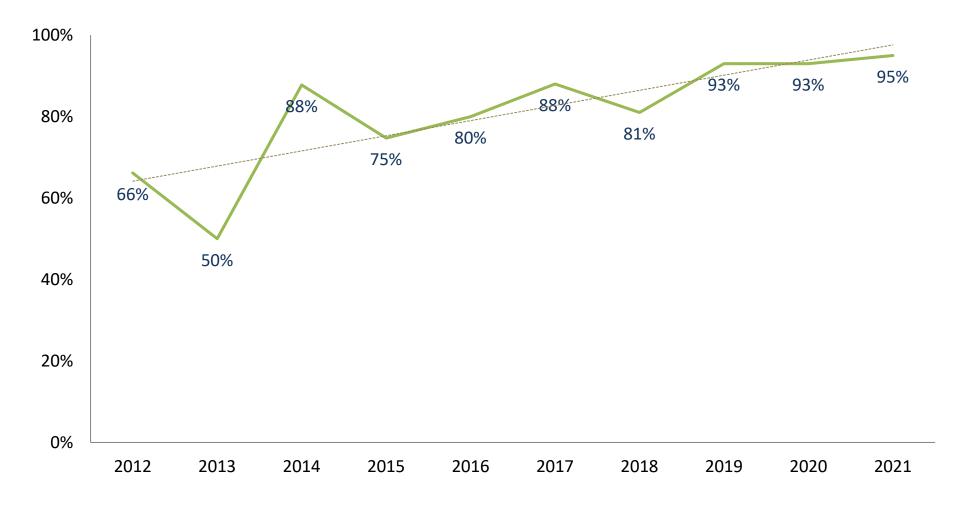


GENDER EQUITY PROPORTION OF FUNDS AWARDED TO WOMEN (% AMOUNT)





TDR-SUPPORTED PUBLICATIONS - OPEN ACCESS





RISK MANAGEMENT: 2021 UPDATE

Six risks are being mitigated and are fully controlled



- Risk 1 Portfolio alignment with strategy and proposed direction
- Risk 9 Communication of TDR's unique value and contribution
- Risk 10 Research results translation to policy and practice
- Risk 17 TDR 2018–2023 strategy implementation
- Risk 18 TDR's visibility within collaborations and partnerships
- Risk 20 Timely replacement of key personnel (new)

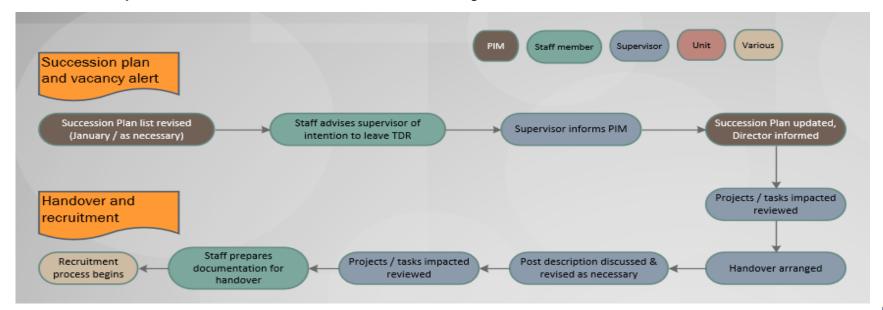


RISK MANAGEMENT: 2021 UPDATE – continued

New risk: Succession planning policy + SOP

Objectives

- awareness at the senior management level and governing bodies of planned staff departures (e.g. retirement)
- recruitment processes initiated in a timely manner





RISK MANAGEMENT: 2021 UPDATE – continued

Three risks are being mitigated and are monitored closely



- Risk 2 Income level
- Risk 12 Impact of WHO transformation on WHO Special Programmes
- Risk 19 Anticipating global health emergency events

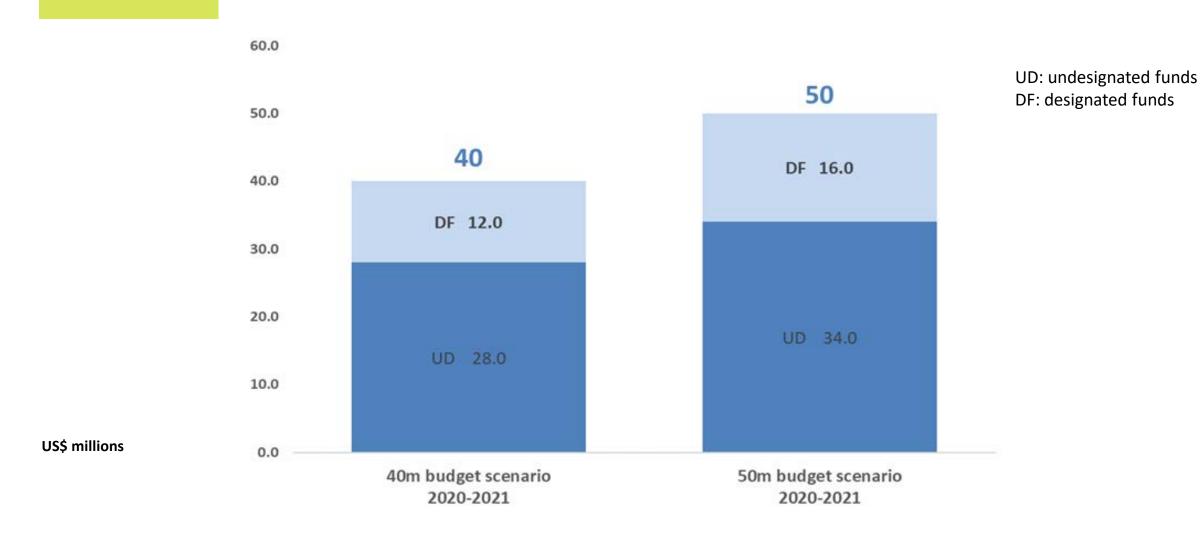
One risk is being mitigated and has potential major issues



Risk 16 - Impact of WHO staff mobility policy on TDR

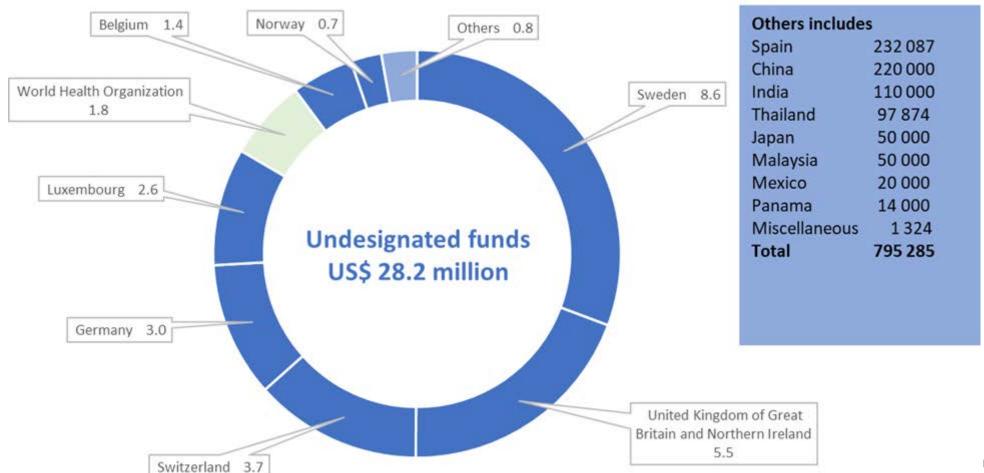


2020–2021 APPROVED PROGRAMME BUDGET SCENARIOS (BY FUNDING TYPE)





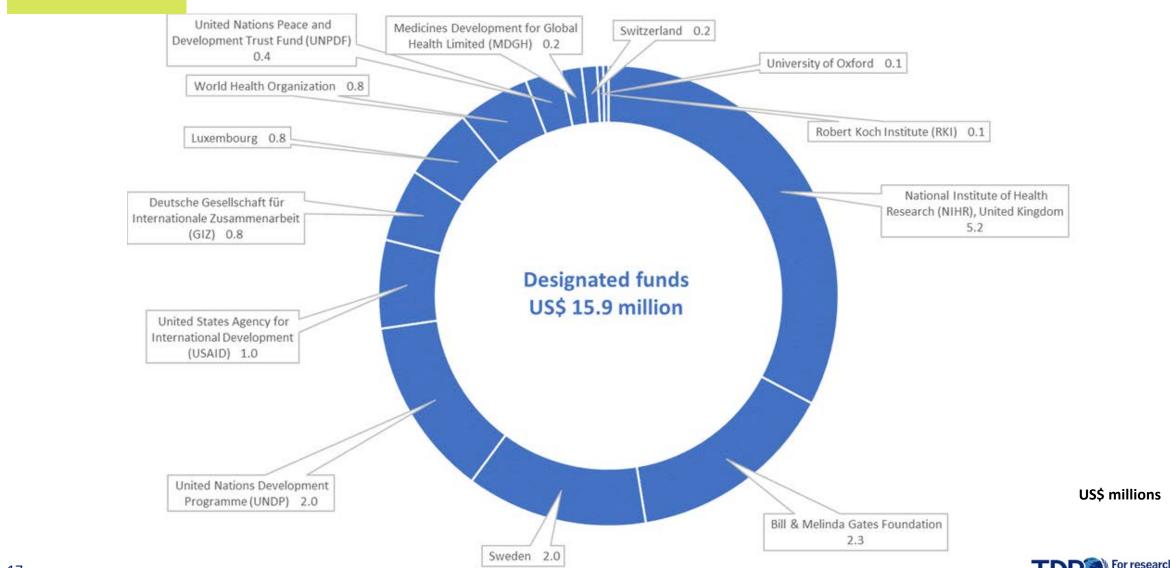
2020-2021 UNDESIGNATED REVENUE



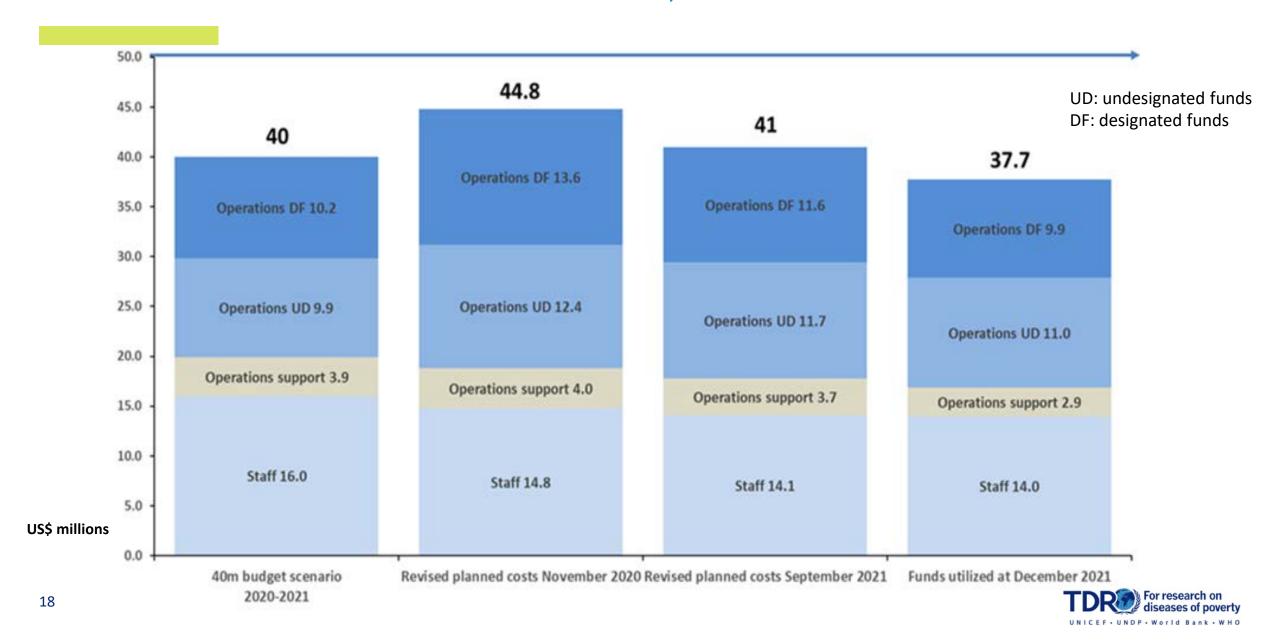
US\$ millions



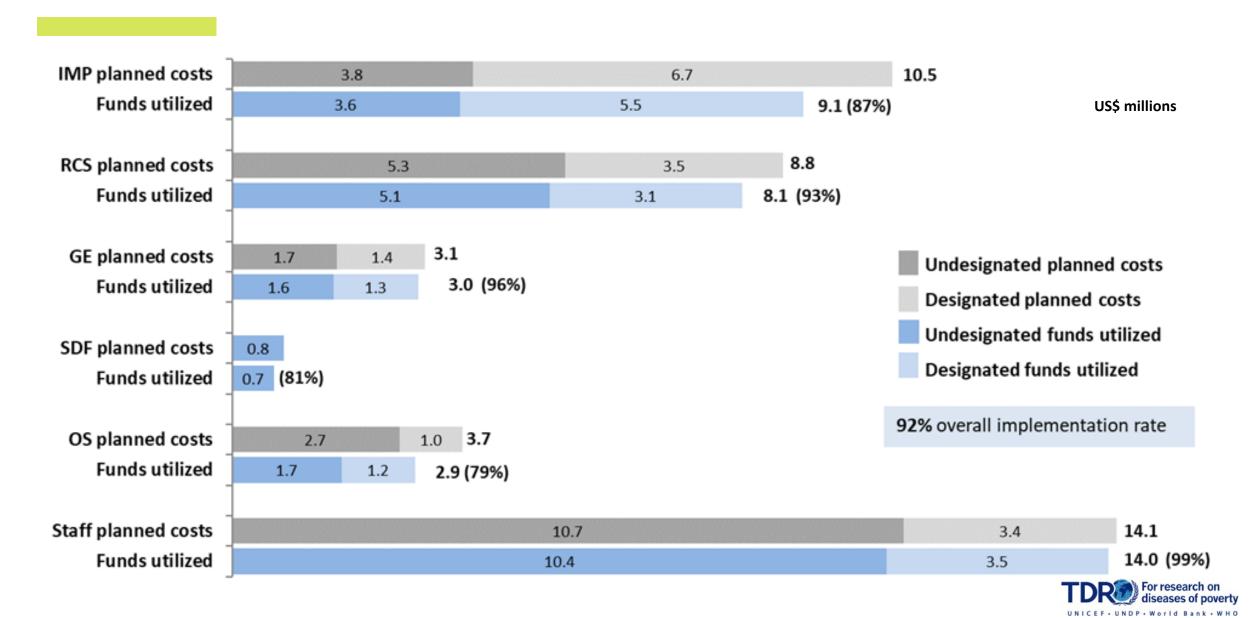
2020–2021 DESIGNATED REVENUE



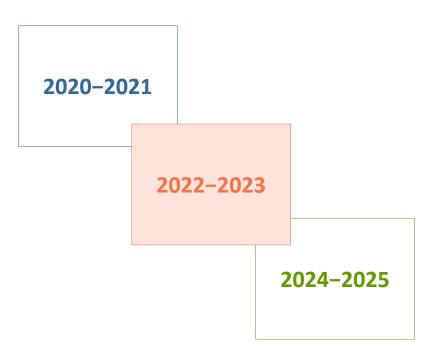
2020–2021 PROGRAMME BUDGET SCENARIOS, PLANNED COSTS AND FUNDS UTILIZED



2020–2021 FUNDS UTILIZED BY STRATEGIC PRIORITY / WORK AREA



OUTLINE

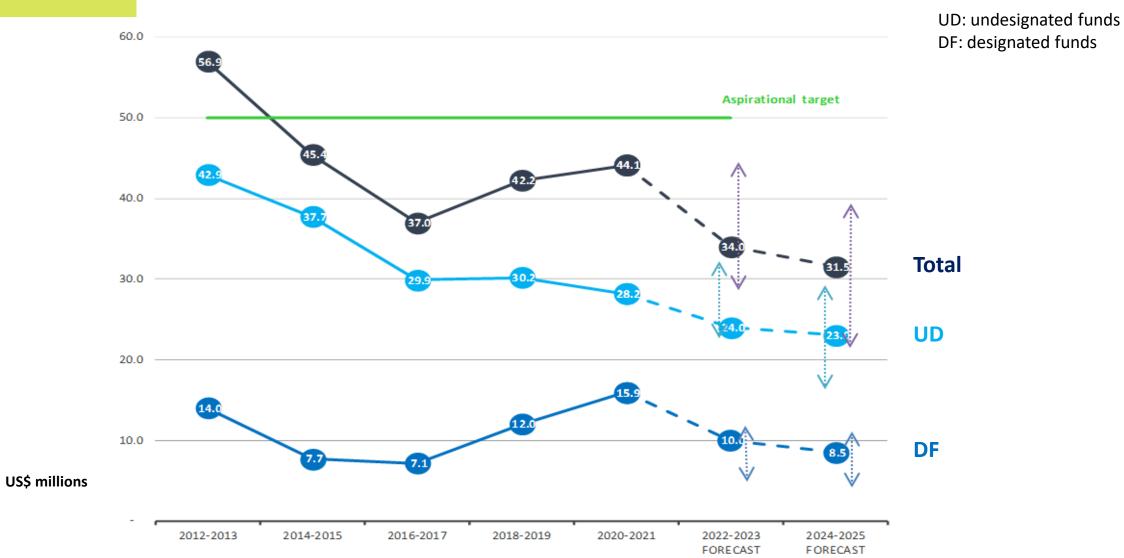




2022–2023 APPROVED BUDGET SCENARIOS

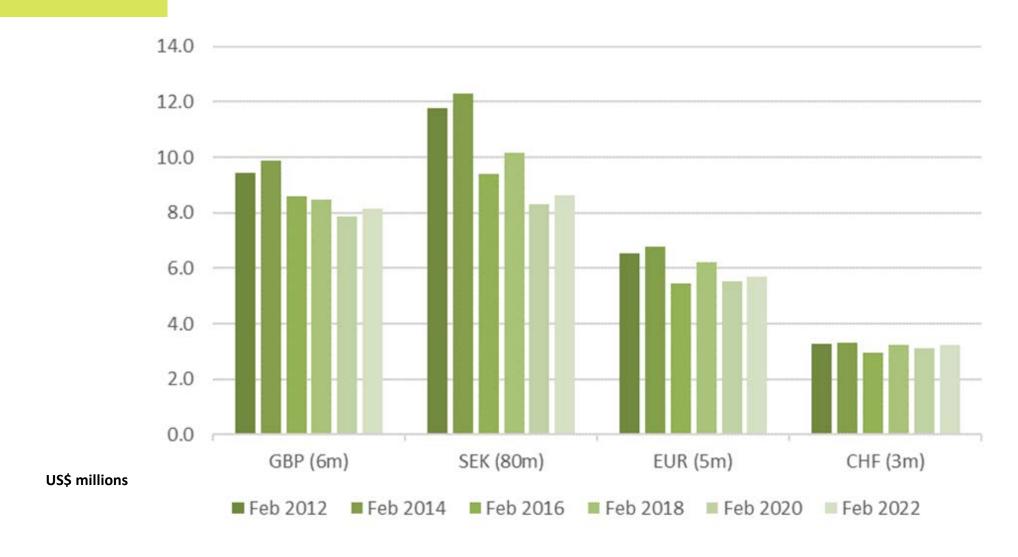


REVENUE TREND AND 2022-2025 FORECAST (US\$ MILLIONS)



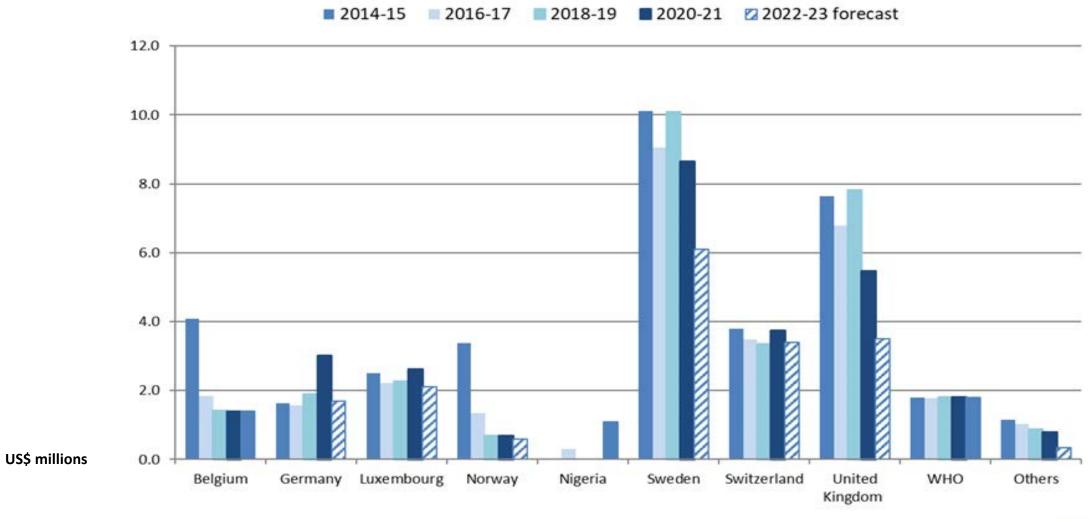


IMPACT OF EXCHANGE RATES ON CONTRIBUTIONS 2012 TO 2022





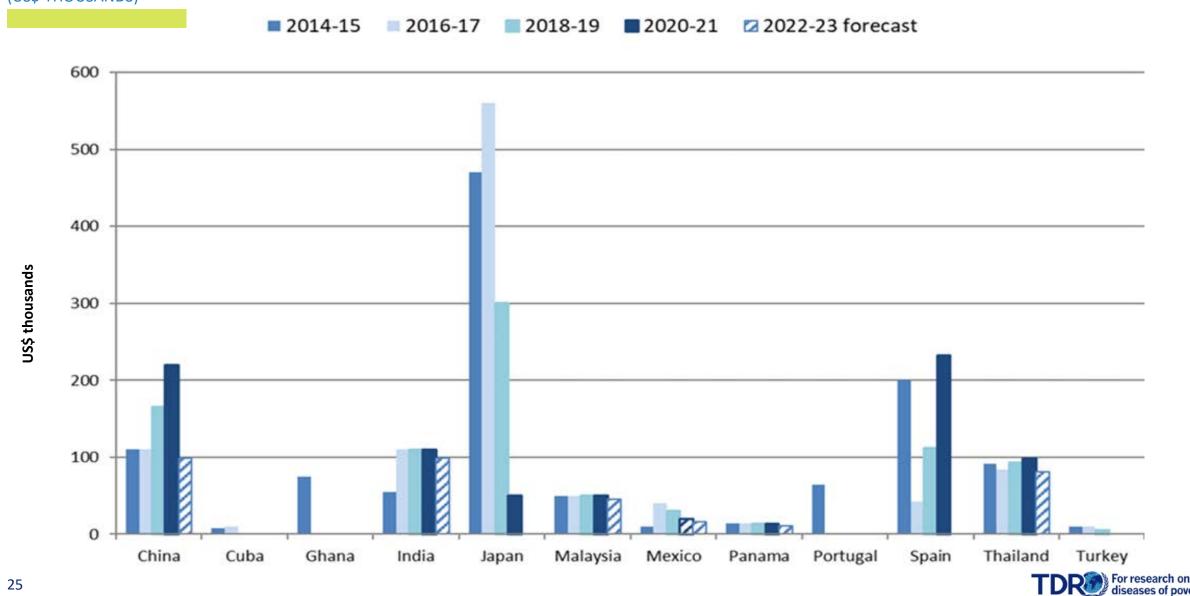
UNDESIGNATED REVENUE TREND AND 2022–2023 FORECAST (US\$ MILLIONS)



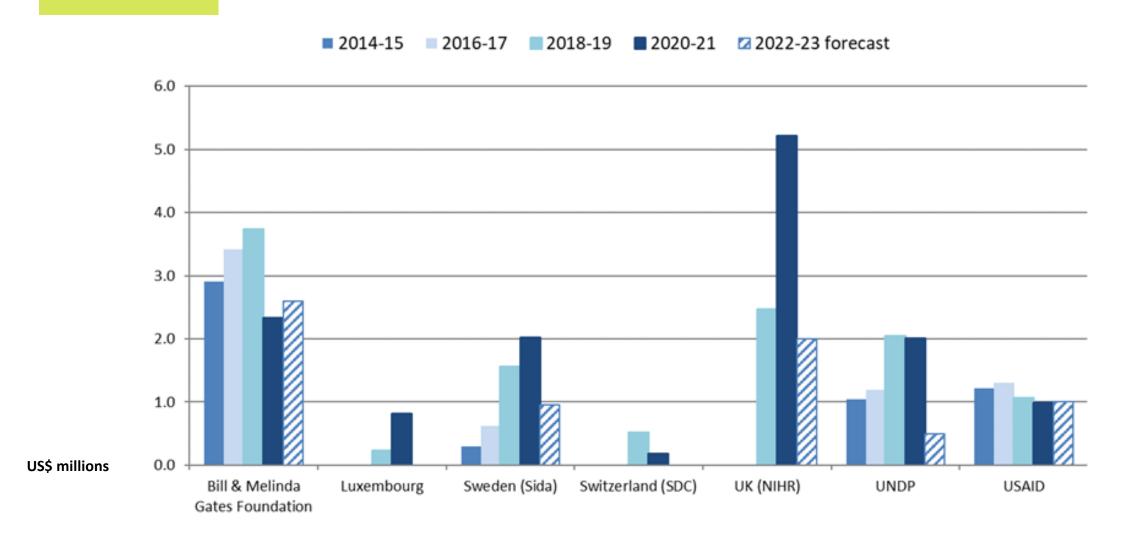


OTHER UNDESIGNATED REVENUE TREND AND 2022–2023 FORECAST (BREAKDOWN OF "OTHERS" PER FIGURE 8)

(US\$ THOUSANDS)

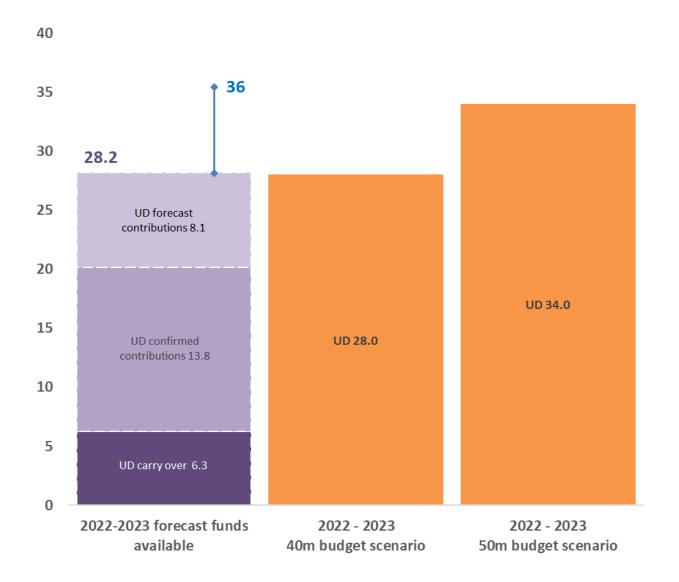


DESIGNATED REVENUE TREND AND 2022-2023 FORECAST (US\$ MILLIONS)





2022-2023 UNDESIGNATED REVENUE FORECAST

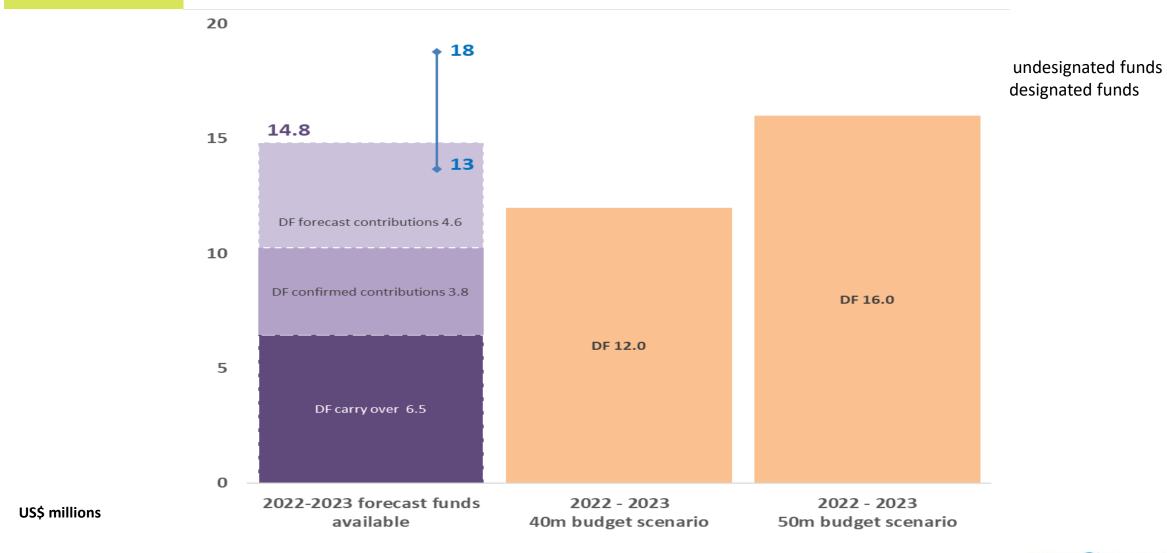


UD: undesignated funds DF: designated funds



US\$ millions

2022-2023 DESIGNATED REVENUE FORECAST





2022-2023 TOTAL REVENUE FORECAST

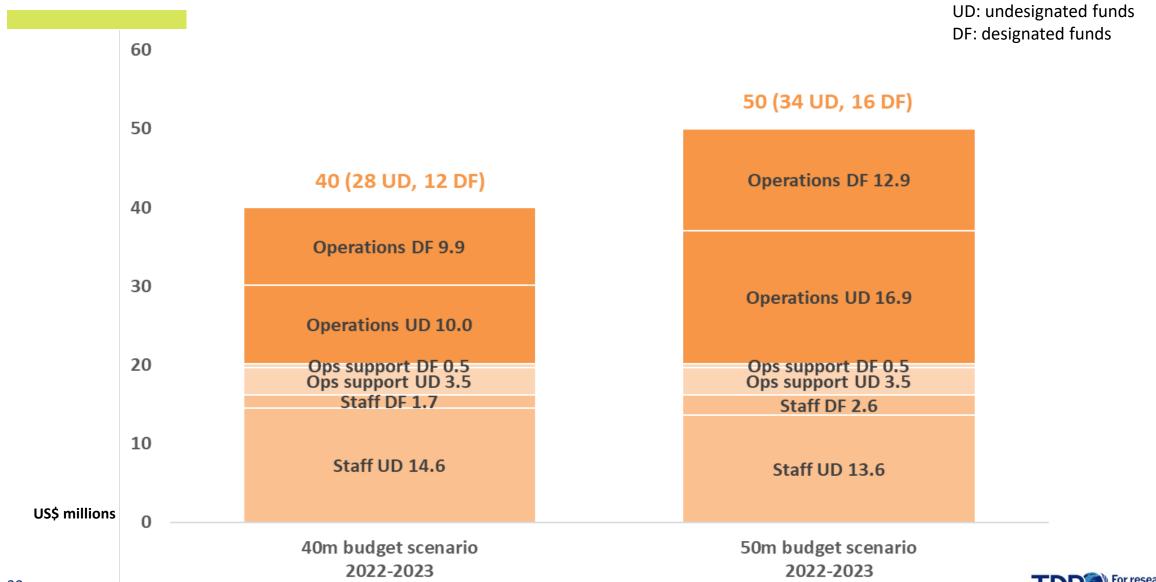




UD: undesignated funds DF: designated funds

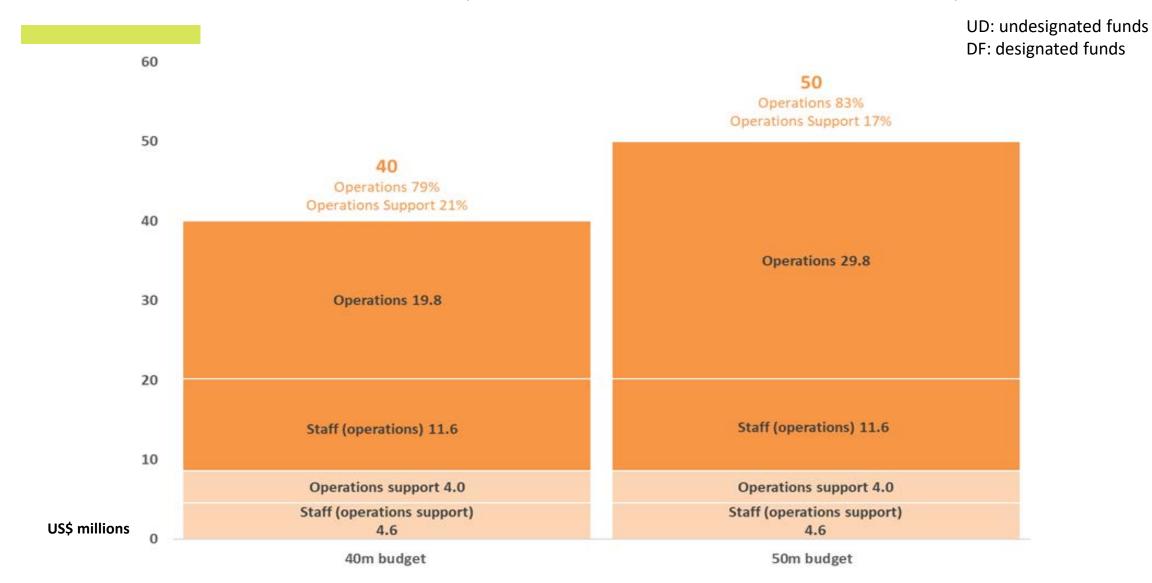


2022–2023 BUDGET SCENARIOS (BY EXPENDITURE CATEGORY AND FUND TYPE)



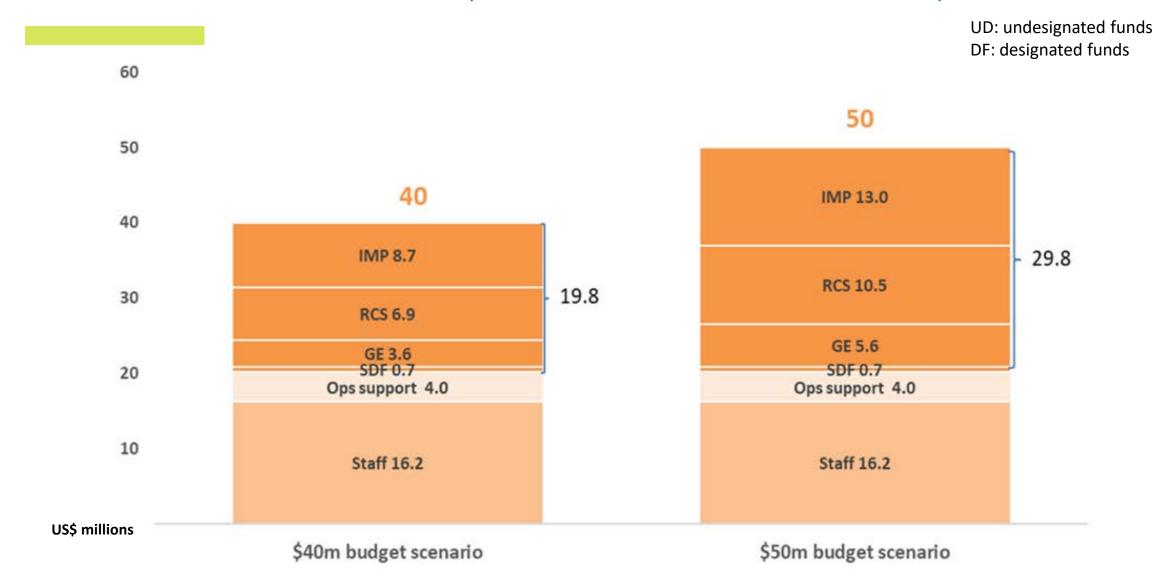


2022–2023 BUDGET SCENARIOS (OPERATIONS VERSUS OPERATIONS SUPPORT)



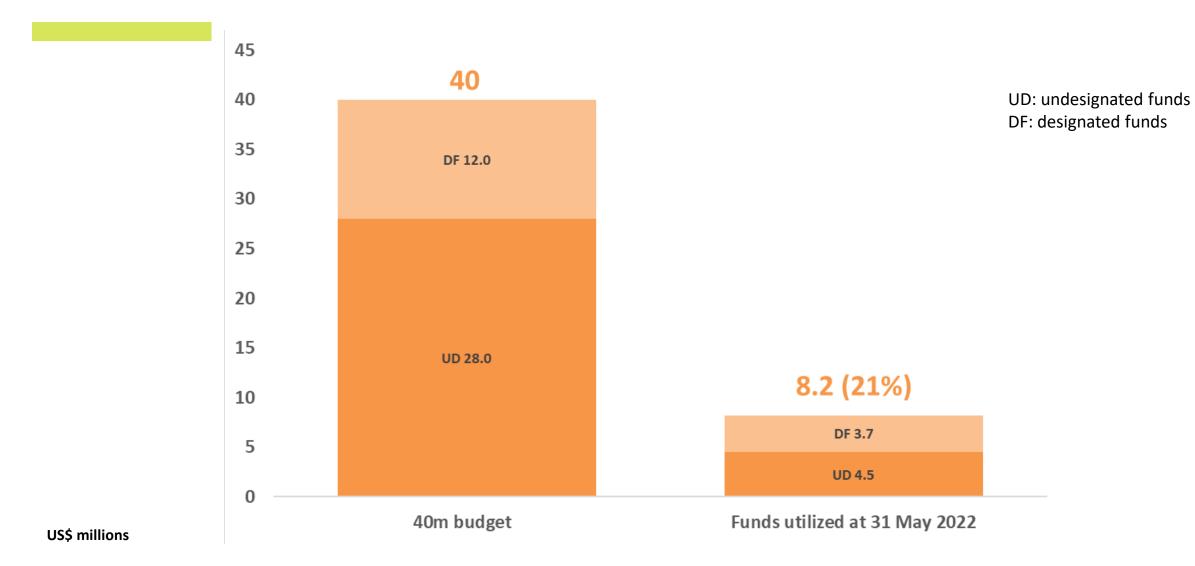


2022–2023 BUDGET SCENARIOS (BY STRATEGIC PRIORITY AND WORK AREAS)



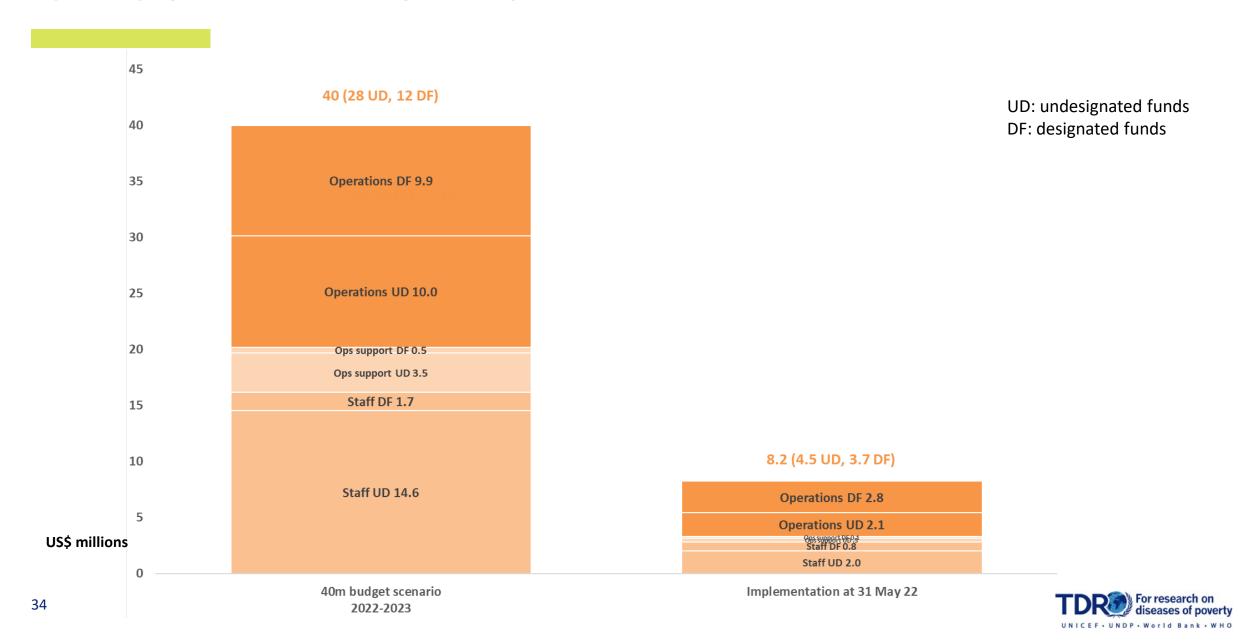


2022–2023 IMPLEMENTATION BY FUND TYPE

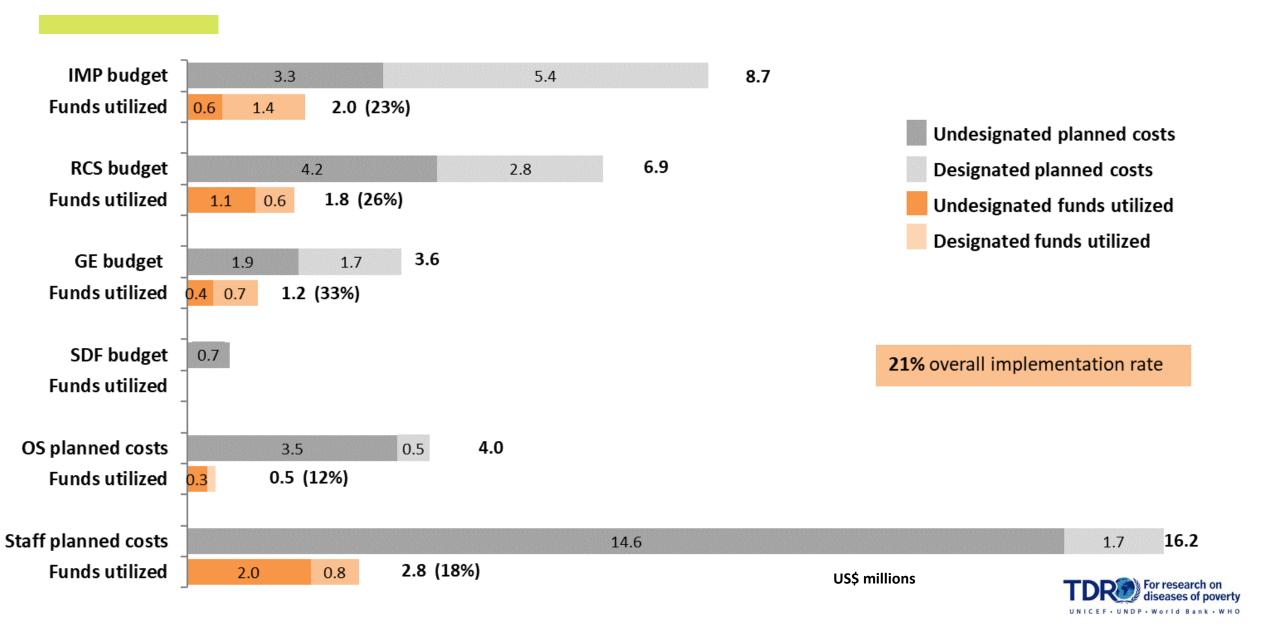




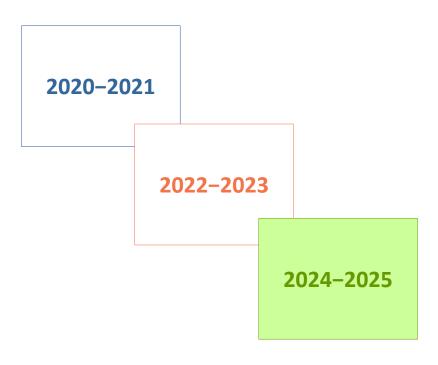
2022–2023 IMPLEMENTATION BY FUND TYPE



2022–2023 IMPLEMENTATION BY WORK AREA

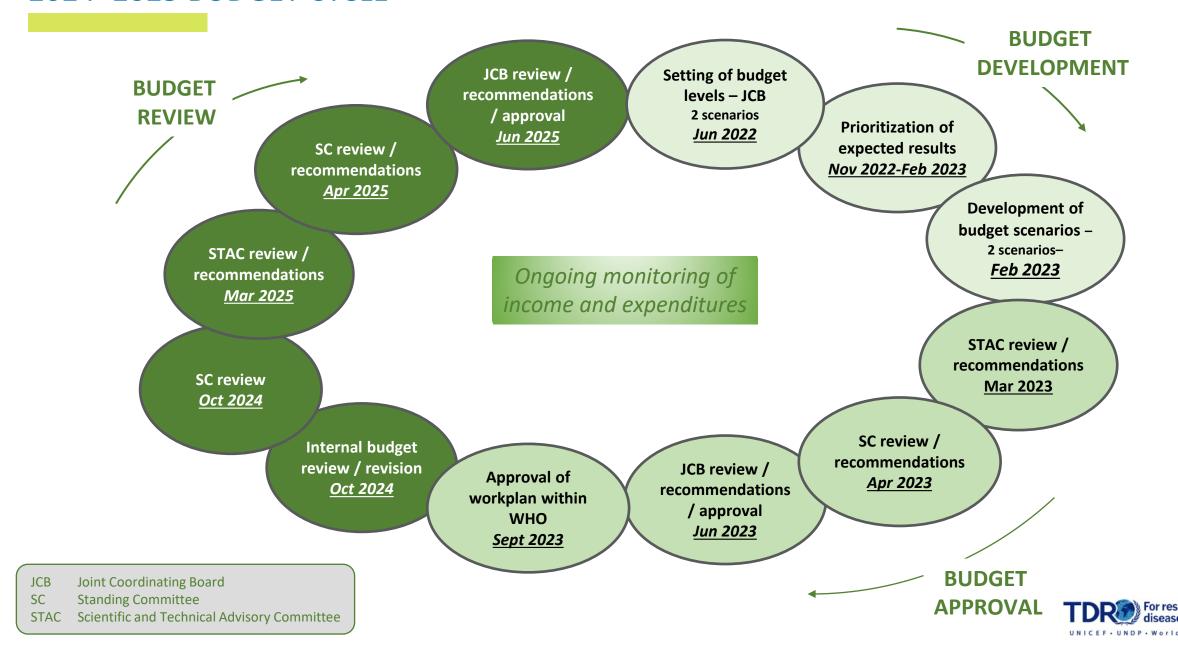


OUTLINE

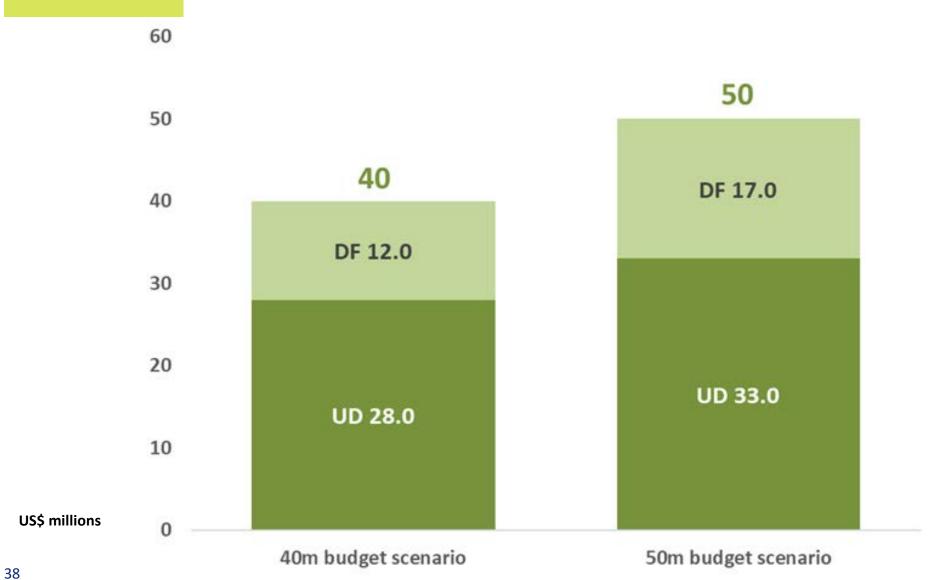




2024-2025 BUDGET CYCLE



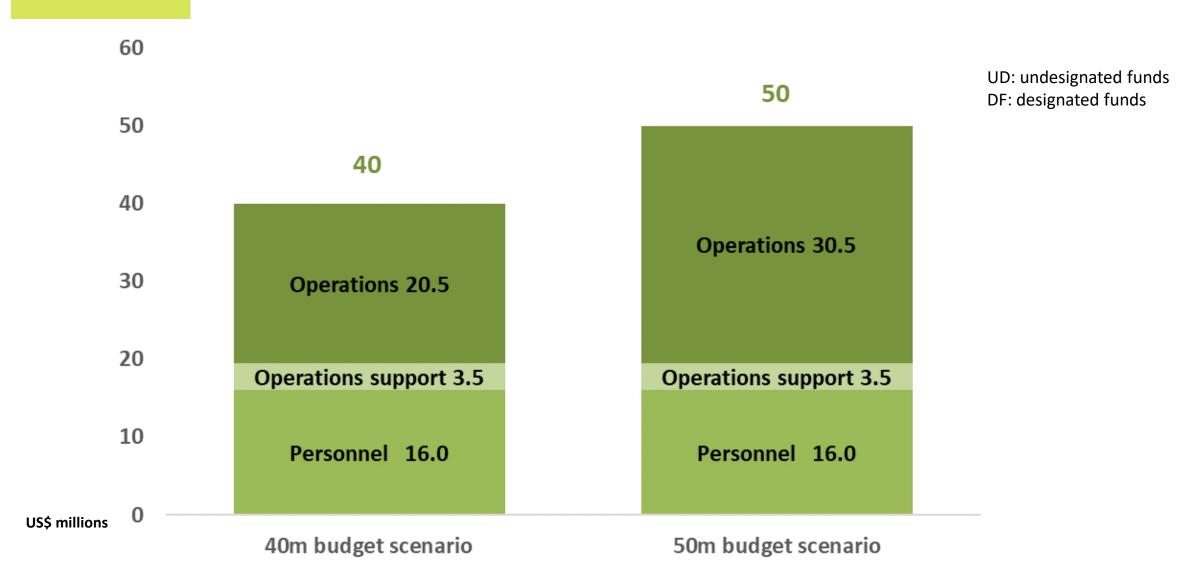
2024–2025 PROPOSED BUDGET SCENARIOS BY FUND TYPE



UD: undesignated funds DF: designated funds

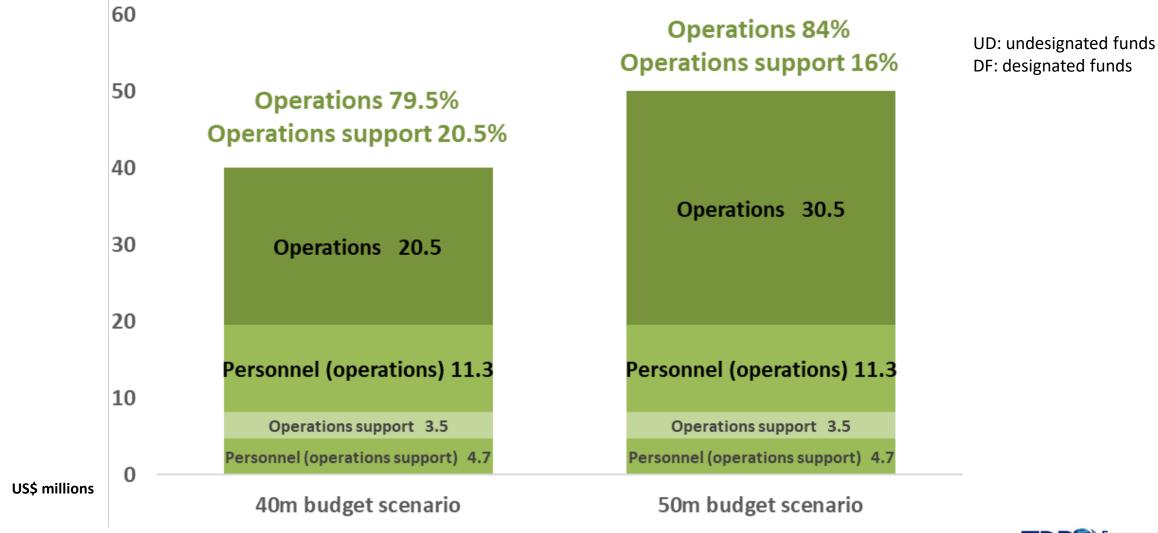


2024–2025 PROPOSED BUDGET SCENARIOS BY EXPENDITURE CATEGORY





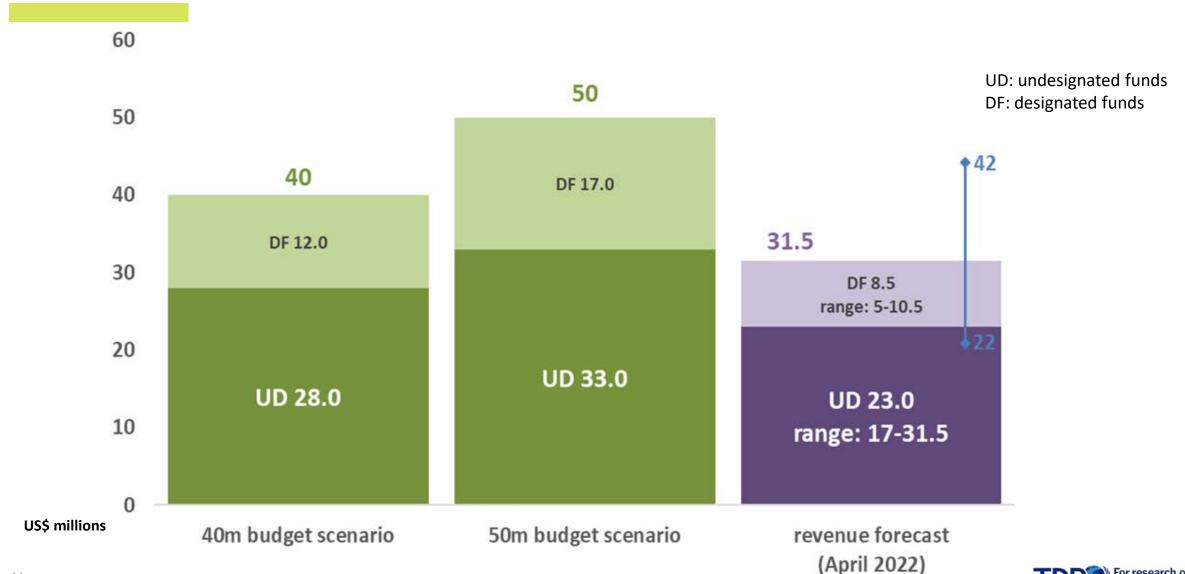
2024-2025 PROPOSED BUDGET SCENARIOS (OPERATIONS VERSUS OPERATIONS SUPPORT)







2024–2025 PROPOSED BUDGET SCENARIOS AND REVENUE FORECAST





MOVING FORWARD

- 7th External Review recommendations
- 2024–2029 Strategy development
- Revised Performance Framework
- Risk management, succession planning
- Fundraising

Strategy

Optimize Programme-wide systems

Strategic Plan
2018-2021
United Nations
Development Programme

WORLD BANK GROUP | WORLD BANK

Corporate Scorecards
OCTOBER 2017

contribute to TDR co-sponsors' strategic plans and results frameworks towards the Global Action Plan for implementing health related SDGs







JOINT COORDINATING BOARD'S INPUT

- Endorse TDR Results Report 2021
- Endorse TDR Financial Report 2021 and outlook 2022-2025
- Endorse TDR Risk Management Report 2021

