FINANCIAL UPDATE & OUTLOOK 2020-2021

BEATRICE HALPAAP
PORTFOLIO AND PROGRAMME MANAGER

JCB 42
25-26 JUNE 2019
GENEVA, SWITZERLAND

OUTLINE

2018-2019

2020 - 2021

Related documents
• Financial management report 2018 & outlook 2019-2021
• Certified financial statement 2018
2018-2019 BUDGET SCENARIOS

Funds Utilized in 2018 (41%)
### FUNDS UTILIZED IN 2018 BY WORK AREA

<table>
<thead>
<tr>
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</tr>
</thead>
<tbody>
<tr>
<td>Funds used 31/12/18</td>
<td>3.4</td>
<td>0.7</td>
<td>0.1</td>
<td>0.8</td>
<td>6.1</td>
<td>17.9</td>
</tr>
<tr>
<td>Funds utilized</td>
<td>3.5 (102%)</td>
<td>0.5 (30%)</td>
<td>0.1 (12%)</td>
<td>1.3 (35%)</td>
<td>1.3 (35%)</td>
<td>7.0 (39%)</td>
</tr>
</tbody>
</table>

RCS: Research Capacity Strengthening  
GE: Global Engagement  
SDF: Strategic Development Fund  
OS: Operations Support

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<td>17.9</td>
</tr>
<tr>
<td>Funds utilized</td>
<td>1.9 (190%)</td>
<td>0.5 (30%)</td>
<td>0.1 (12%)</td>
<td>1.3 (35%)</td>
<td>1.3 (35%)</td>
<td>7.0 (39%)</td>
</tr>
</tbody>
</table>

### 2018-2019 FORECAST FUNDS AVAILABLE

<table>
<thead>
<tr>
<th>Funds Available</th>
<th>DF: designated funds</th>
<th>UD: undesignated funds</th>
</tr>
</thead>
<tbody>
<tr>
<td>Forecast</td>
<td>46.5</td>
<td>11.5</td>
</tr>
<tr>
<td>DF forecast</td>
<td>11.0</td>
<td>7.1</td>
</tr>
<tr>
<td>DF confirmed</td>
<td>7.1</td>
<td>5.4</td>
</tr>
<tr>
<td>UD forecast</td>
<td>5.5</td>
<td>24.4</td>
</tr>
<tr>
<td>UD confirmed</td>
<td>24.4</td>
<td>5.1</td>
</tr>
<tr>
<td>UD carry over</td>
<td>5.1</td>
<td></td>
</tr>
</tbody>
</table>
### 2018 REVENUE (UNDESIGNATED FUNDS)

- **Sweden**: $5.0m
- **UK**: $4.2m
- **Switzerland**: $1.7m
- **Luxembourg**: $1.2m
- **Belgium**: $0.7m
- **Germany**: $0.9m
- **Norway**: $0.4m
- **Japan**: $0.2m
- **Others**: $0.3m
- **WHO**: $1.1m

Governments 93%
UN organizations 7%

### 2018 REVENUE (DESIGNATED FUNDS)

- **Bill & Melinda Gates Foundation, Clinical research fellowships**: $2.0m
- **UNDP, Access & Delivery Partnership project**: $1.1m
- **USADA, TB research programmes**: $0.7m
- **NIHR, UK, Capacity building for antimicrobial resistance**: $1.5m
- **SDC, R&D priority setting**: $0.5m
- **Sida, ESSENCE**: $0.1m
- **Sida, Social Innovation research**: $0.4m

Governments 53%
Philanthropic foundations 31%
UN organizations 17%
2018-2019: MOVING TOWARDS THE HIGHER BUDGET SCENARIO

2018-2019 FUNDS UTILIZED AT 31 MAY 2019
2018-2019 FUNDS UTILIZED BY WORK AREA, AT 31 MAY 2019

<table>
<thead>
<tr>
<th>Work Area</th>
<th>2018-19 Planned Cost</th>
<th>2019 Utilized Cost</th>
<th>% Utilized</th>
</tr>
</thead>
<tbody>
<tr>
<td>RCS</td>
<td>4.6</td>
<td>4.0 (47%)</td>
<td></td>
</tr>
<tr>
<td>GE</td>
<td>7.1</td>
<td>4.1 (57%)</td>
<td></td>
</tr>
<tr>
<td>SDF</td>
<td>4.1</td>
<td>2.7 (67%)</td>
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</tr>
<tr>
<td>OS</td>
<td>12.6</td>
<td>3.9 (31%)</td>
<td></td>
</tr>
<tr>
<td>Staff</td>
<td>8.5</td>
<td>3.2 (49%)</td>
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</tbody>
</table>

RCS: Research Capacity Strengthening
GE: Global Engagement
SDF: Strategic Development Fund
OS: Operations Support

US$ millions

OUTLINE

2018-2019

2020 - 2021
TDR RESULTS BASED MANAGEMENT CYCLE: NEXT STEPS

June 2018 - June 2019

- 2019-2021 budget scenario levels
- 2020-2021 budget reallocation to specific work areas
- 2018 progress reports (Financial update and outlook 2018-2021)
- 2019 team annual reports
- 2020-2021 ER Strategic plan and planned costs
- 2018 team annual reports
- Revised planned costs for 2018-2019 (high scenario)
- 2020-2021 ER Strategic plan and planned costs

TDR RESULTS BASED MANAGEMENT CYCLE: 2019-2021

OPTION 1: JCB in March – 2020 onwards

2019
- Portfolio Review: Sep/Oct 2019
- SWGs: Oct 2019
- SC: Nov 2019
- STAC: Mar 2020
- JCB: Jun 2020

2020
- Portfolio Review: Sep/Oct 2020
- SWGs: Oct 2020
- SC: Nov 2020
- STAC: Mar 2021
- JCB: Jun 2021

2021
- Portfolio Review: Sep/Oct 2021
- SWGs: Oct 2021
- SC: Nov 2021
- STAC: March 2022
- JCB: June 2022

OPTION 2: JCB in June - 2020 onwards

2019
- Portfolio Review: Oct 2019
- SWGs: Nov 2019
- SC: Nov 2019
- Annual Review: Jan 2020
- STAC: Mar 2020
- JCB: Jun 2020

2020
- Portfolio Review: Sep/Oct 2020
- SWGs: Oct 2020
- SC: Nov 2020
- STAC: Mar 2021
- JCB: Jun 2021

2021
- Portfolio Review: Sep/Oct 2021
- SWGs: Oct 2021
- SC: Nov 2021
- STAC: Mar 2022
- JCB: June 2022
REVENUE FORECAST 2020-2021

UD: undesignated funds
DF: designated funds

REVENUE TREND AND 2020-2021 FORECAST
2020-2021 PROGRAMME BUDGET BY FUND TYPE

UD: undesignated funds
DF: designated funds

2020-2021 PROGRAMME BUDGET (OPERATIONS VS OPERATIONS SUPPORT)

UD: undesignated funds
DF: designated funds
**2020-2021 PROGRAMME BUDGET BY EXPENDITURE CATEGORY**

<table>
<thead>
<tr>
<th>Category</th>
<th>2020-2021 Budget</th>
<th>2021-2022 Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>Research 8.8</td>
<td>$40</td>
<td></td>
</tr>
<tr>
<td>RCS 9.2</td>
<td></td>
<td></td>
</tr>
<tr>
<td>SGD 9.9</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Operations support 3.9</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Staff (technical) 11.5</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Staff (ops support) 4.5</td>
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**MOVING FORWARD**

- WHO transformation
- TDR’s structure realignment
- Working through partnerships
- Risk management
- Fundraising

Contribute to TDR co-sponsors’ strategic plans and results frameworks towards the Global Action Plan for implementing health related SDGs.
THANK YOU